# **Centurion Corporation Limited**

# Shortage of beds persists

# SINGAPORE | REAL ESTATE | INITIATION

- Demand for workers' accommodation in Singapore is expected to surpass supply levels by c.12k in 2024 (3% of demand). We believe that shortage will persist till end 2025.
- Occupancy rates of students' accommodation in UK increased from 70% in 2020 to 93% in 2023. We expect occupancy rates to remain above 95% for FY24 and FY25 room rates to rise by 5% YoY for FY24.
- We expect adjusted net profits to grow by 24.9% YoY from 2023 to 2024. Declining interest rate environment is also positive for Centurion. A 50bps decline in interest rates can raise earnings by c.3.2%.
- Initiate coverage with ACCUMULATE and target price of S\$0.90, based on DCF valuation (EV/EBITDA 8.8, WACC 7.0%).

# **Company Background**

Founded in 1984, Centurion Corporation Limited specialises in managing purpose-built workers' accommodation (PBWA) and student accommodation (PBSA). Its key revenue segments include PBWA in Singapore (FY23 Revenue: 67%), PBWA in Malaysia (9%), PBSA in Australia (7%), PBSA in UK (16%), and others (1%). The Group's total bed capacity is projected to increase by c.2,393 beds in FY 2024, marking a 4% YoY expansion.

# **Investment Merits**

- 1. Shortage of beds to meet strong demand from construction contracts awarded in Singapore expected to persist. The Building and Construction Authority (BCA) estimated that between S\$31bn to S\$38bn in construction contracts are expected to be awarded from 2025-2028. It is higher than pre-pandemic average of S\$29bn, due to major public sector projects over the next few years such as Changi Airport Terminal 5. Demand for beds from work permit holders from Construction, Marine Shipyard, Process (CMP) sectors can grow by at least 2% YoY to c.450k by Dec 24. In comparison, government's pipeline of supply is expected to reach c.438k beds by Dec 2024. There will still be a shortage of c.12k beds by Dec 2024. We expect shortage of worker accommodations in Singapore to persist till end 2025, which helps the Group in raising rental rates by 20% YoY in Singapore PBWA in FY24 and maintaining its high occupancy rates.
- 2. Growth from purpose-built student accommodation (PBSA) segment in UK. UK's PBSA occupancy increased from 70% in 2020 to 93% in 2023, and we believe it will remain above 95% for the next two years. In-person classes post-pandemic and 24% higher student acceptances into UK universities compared with the pre-pandemic period is driving demand for PBSA beds. Supply of PBSA beds in UK is also expected to trend lower beyond 2024 due to supply constraints like debt costs and high construction costs, with an estimated shortfall of 580k beds nationally. We expect the occupancy rates of UK PBSA to remain above 95% for FY24 and FY25, and rental rates to grow at a healthy range of 5-6% annually.
- 3. Net profits are expected to grow from interest rate cuts. For every 50bps cut in Fed funds rate, we expect interest expense to decrease by c.\$2.8mn (c.2.2% of total expenses). Interest expenses take up the largest proportion of Centurion's costs and expenses at close to 30%, and more than 60% of bank borrowings by Centurion are subject to variable interest rates in 2024. The significant decrease in interest expenses will drive bottom-line growth, and we expect adjusted net profits (excluding fair value gains and one-off items) to grow by 24.9% YoY from 2023 to 2024.

We initiate coverage with an ACCUMULATE rating and a price target of S\$0.90, based on DCF valuation (EV/EBITDA 8.8, WACC 7.0%).



BULL AND StocksBnB.com BEAR

# 23 September 2024

# **ACCUMULATE (Initiation)**

TOTAL RETURN	17.0%
TARGET PRICE	SGD 0.90
FORECAST DIV	SGD 0.030
CLOSING PRICE	SGD 0.795

#### COMPANY DATA

Bloomberg CODE:	CENT SP Equity
O/S SHARES (MN) :	840.8
MARKET CAP (USD mn / SGD mn) :	518 / 668
52 - WK HI/LO (SGD) :	0.8 / 0.8
3M Average Daily T/O (mn) :	0.93

#### MAJOR SHAREHOLDERS Centurion Global Ltd 50.1%

#### **PRICE PERFORMANCE (%)**

	1MTH	3MTH	YTD
COMPANY	23.0	43.7	106.5
STTF RETURN	7.4	11.8	16.6





- CENT SP EQUITY -

# Source: Bloomberg, PSR **KEY FINANCIALS**

Y/E Dec,SGDmn	FY22	FY23	FY24e	FY25e
Revenue	180.5	207.2	238.2	246.0
EBITDA	108.1	129.3	147.2	151.7
Net Profit, adj	57.1	69.2	86.4	94.7
EPS,adj (cents)	6.8	8.2	10.3	11.3
P/E (X)	4.9	4.9	7.1	6.5
Dividend Yield	3.0%	6.2%	4.1%	4.1%
ROE	10.3%	19.4%	9.7%	10.4%
ROA	4.6%	9.4%	4.9%	5.2%

Source: Company, PSR

## VALUATION METHOD

DCF (EV/EBITDA 8.8. WACC: 7.0%)

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# Background

Centurion owns, develops and operates Purpose-Built Workers Accommodation (PBWA) and Purpose-Built Student Accommodation (PBSA) worldwide. It has 17 operating PBWA assets in Singapore and Malaysia, and 15 operating PBSA assets in Australia, UK and US.

# Figure 1: Centurion's assets globally

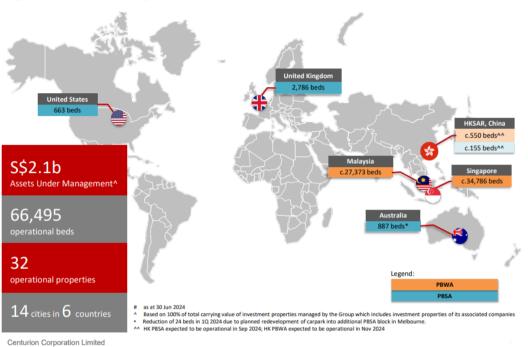




Figure 3: Westlite Toh Guan



Source: Company

# Figure 4: Westlite Toh Guan



Source: Company

Figure 2: Westlite Brand and Dwelll Student Living



Figure 5: Dwell Melbourne City

Source: Company

The Group operates two established brands: Westlite Accommodation for its PBWA assets and Dwell Student Living for its PBSA assets. In total, 66,495 beds are operated under these two brands in the six countries above.



# **Revenue Growth**

Figure 6: The Group's revenue segments

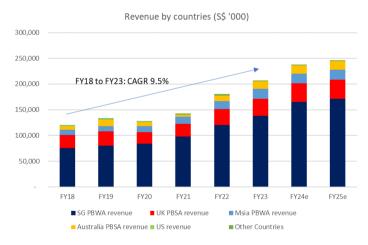
The Group has two main operating segments: revenue from PBWA (76% of revenue) and PBSA (24%). The majority of PBWA revenue comes from Singapore (90% of PBWA revenue), while the majority of PBSA revenue comes from the UK (70% of PBSA revenue).



Source: Company

From 2018 to 2023, total revenue has grown at 9.5% CAGR (Figure 7). Revenue declined in FY20 due to the impact of COVID-19, which caused less demand for PBSA due to fewer foreign students in the UK and Australia and less demand for PBWA (Figure 8) as the construction sector was also impacted.

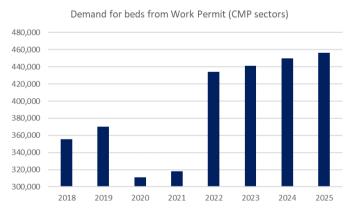
Apart from that, we expect revenue to grow at a CAGR of 9.2% until 2025, driven by revenue growth from the Singapore PBWA segment at 10.6% CAGR until 2025.



### Figure 7: Revenue by Countries

Source: Company, PSR

# Figure 8: Demand for worker accommodations affected in 2020



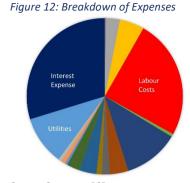
#### Source: MoM, PSR



### **Costs and Expenses**

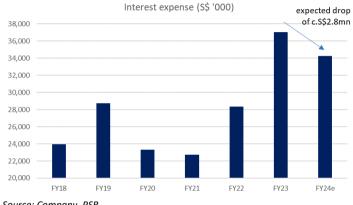
The breakdown of costs over the years, including interest expense, is as follows: interest expense (25-30%), labour costs (23-28%), utilities (7-11%), and other overheads (30-45%) such as maintenance and depreciation.

As significant capital is needed for Centurion's properties, interest expenses from bank borrowings form the largest segment of Centurion's costs and expenses. Fed funds rate cuts from 2019 to 2020 due to the pandemic decreased interest expenses significantly by 19% from S\$28.7mn to S\$23.3mn in the same period. For every 50bps cut in the Fed funds rate these two years, we expect interest expense to decrease by c.S\$2.8mn (c.2.2% of total expenses), driving adjusted net profit growth.



Source: Company, PSR

#### Figure 9: Interest expense expected to drop by S\$2.8mn YoY from FY23 to FY24



Source: Company, PSR

# **Balance Sheet and Cashflow**

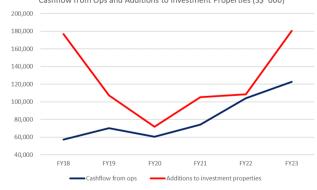
The Group's investment properties have been increasing by 5.1% CAGR, from around S\$1.1bn in 2018 to S\$1.4bn in 2023. At the same time, its gearing ratio (borrowings / (borrowings + net assets)) has been declining from 58% in 2018 to 43% in 2023.

Operating cash flow has been increasing at 13.5 % CAGR from 2018 to 2023, and invested into investment properties to increase bed capacity. There was a dip in additions to investment properties from FY18 to FY19 as management mentioned they were taking a more prudent approach in FY19 due to COVID-19, hence investing less cash into increasing bed capacity.



Figure 10: Increasing investment properties and decreasing gearing ratio

# Figure 11: CFO invested into properties from FY19 to FY23 Cashflow from Ops and Additions to Investment Properties (S\$ '000)



Source: Company, PSR

Source: Company, PSR

# Industry

**Workers' Accommodation**. Demand for PBWA in Singapore is expected to be supported by the strong amount of building contracts awarded, estimated to be between \$\$31bn to \$\$38bn by the Building and Construction Authority (BCA) from 2025 to 2028. As seen in Figure 13 below, that is mostly above pre-pandemic levels of building contracts. Figure 14 also shows that demand for PBWA in Singapore has risen above pre-pandemic levels. We believe demand for PBWA in Singapore will grow at 1.7% CAGR till 2025.

The supply of PBWA beds is expected to grow from 432k beds 1H24 to 438k beds in 2H24, due to an increase in 6k beds HoH repurposed as quick-built dormitories (QBDs) in 2H24. The expected demand of beds is c.450k by the end of 2024, and supply at c.438k in the same period. Although we believe supply and demand would gradually balance out, we expect the shortage of beds (Figure 14) to still persist till the end of 2025.

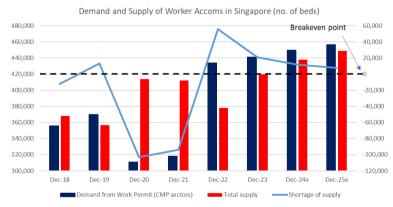
In June 2020, new legislation, Act 446, came into force in Malaysia to provide better-quality accommodations to migrant workers. This is expected to progressively drive demand for Centurion's PBWA in Malaysia, which is within the requirements for workers' accommodations.

# Figure 13: Increase in construction contracts awarded in SG



Source: Sinastat. PSR

# Figure 14: Demand for worker accommodations has risen past pre-pandemic levels. Shortage will probably trend towards zero, but after 2025 based on our predictions.



Source: Company, PSR



Figure 15: Act 446 legislation to improve migrant worker

New law creates demand for

accommodation - Malaysia

accommodations

formal workers'

Source: Company





**Students Accommodation.** Globally, the PBSA sector experienced a rapid increase in demand following the pandemic due to more in-person classes and higher immigration rates. Due to the increase in demand, the UK and Australia are facing a shortage of PBSA beds.

Acceptances into UK universities are 24% higher than pre-pandemic levels, and international students rose by 2% YoY for the 2023/2024 academic year. However, as seen in Figure 16, the supply of PBSA beds is expected to trend lower beyond 2024 due to supply constraints like debt costs and high construction costs, with an estimated shortfall of 580k beds nationally.

In Australia, a cap was imposed on new international students to 270k next year, a reduction of about one-third from 2023 levels. This is because of the immense pressure on Australia's housing supply, where the share of new housing units claimed by international students has doubled from 17% pre-pandemic to an estimated more than 36% from 2023 to 2028. We believe that the shortage of student accommodation supply in Australia would drive more demand into Australia's PBSA.

# Figure 16: Decreasing trend of annual supply of new PBSA beds in UK

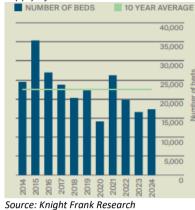
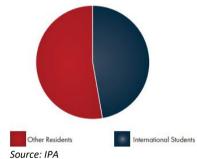


Figure 17: Big portion of new housing supply claimed by Australia's international students



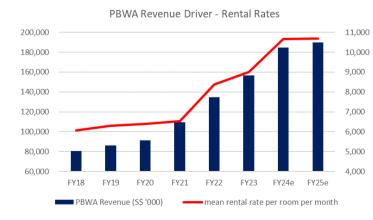
#### **Revenue Drivers**

As a developer and operator of worker and student accommodation properties worldwide, three factors affect the revenue and core profits generated by the Group:

- 1. Bed occupancy rates (% occupancy)
- 2. Rental rates (per month basis for PBWA, per week basis for PBSA)
- 3. Bed capacity (number of beds)

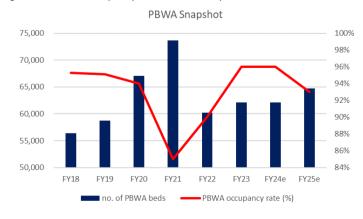
**Worker Accommodations.** Occupancy rates for PBWA have been consistently high and saturated above 90% from 2018 to 2023, with the exception of occupancy rates dipping to 85% in FY21 due to the pandemic. Hence, we believe the primary revenue drivers for PBWA are rental rates and the ability to maintain high financial occupancy, as can be seen below where PBWA revenue rose from \$\$80.6mn in 2018 to \$\$156.7mn in 2023 when average rental rates per month rose from \$6078 in 2018 to \$9008 in 2023.

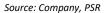




Source: Company, PSR

Figure 19: PBWA occupancy rates consistently remained above 85%

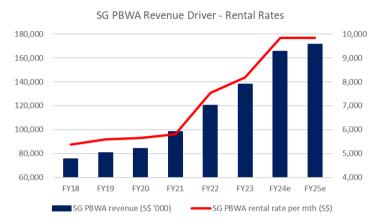






In Singapore, 1650 new beds in Westlite Ubi's purpose-built dorm (PBD) are expected to be completed by Dec 2024, and it is expected to take six to nine months to reach financial occupancy. Financial occupancy continues to be high in Singapore, edging up to 99% in 1H24 from 98% in 1H23. We believe that the Group's ability to maintain high financial occupancy, positive rental rate reversions, and increased bed capacity will be key revenue drivers for Singapore PBWA segment revenue for the next two years.

# Figure 20: Singapore PBWA revenue expected to increase from higher rental rates

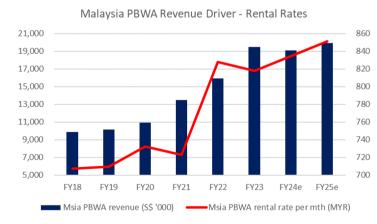


Source: Company, PSR

The demand for PBWA in Malaysia will depend on how strictly Act 446, a rule taking effect since 2020 for workers' minimum standard of housing and amenities, is imposed. Revenue from the Malaysia PBWA segment declined 4% YoY from S\$9.9mn in 1H23 to S\$9.5mn in 1H24, largely due to the weaker Malaysian Ringgit. In Malaysia Ringgit, Malaysia's revenue increased by 2% YoY from 1H23 to 1H24, driven by positive rental reversions.

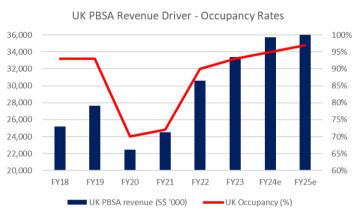
We expect revenue from Malaysia's PBWA segment to experience a slight decline of 1.8% YoY for FY24 due to exchange rates and subsequently a 4% increase YoY for FY25 (Figure 21) driven by positive rental reversions and the expected completion of Westlite Sennai with an additional bed capacity of c.920 beds.





Source: Company, PSR

**Student Accommodations.** The revenue of the PBSA segment is highly correlated to occupancy rates in the UK and Australia, as seen in Figures 22 and 23. The Group's PBSA segment reported revenue growth of 23% YoY from S\$24.3mn in 1H23 to S\$29.8mn in 1H24. During the same period, PBSA financial occupancies rose from 89% in 1H23 to 98% in 1H24. We believe this trend of high financial occupancies in PBSA will continue in FY24 and FY25 due to the strong student demand.



Source: Company, PSR

#### Figure 23: Australia PBSA revenue highly correlated to its occupancy rates



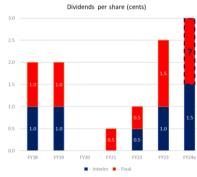
Source: Company, PSR

# **Dividends**

Dividends are expected to remain stable. We expect management will at least maintain final dividends of 1.5 cents per share this year, increasing the total dividends per share by 20% YoY to be 3.0 cents this year as compared to 2.5 cents in 2023 (Figure 24). With the exception of 2020 and 2021, dividend payouts have been consistently between above 10% since 2018. Dividends per share have also been between 1 and 2.5 cents per share for the past 10 years, excluding 2020 and 2021 due to the pandemic.

With strong adjusted EPS growth (excluding fair value gains) of 47% YoY for 1H24 and an increase in interim dividends to 1.5 cents in 2024 compared to 1 cent in 2023, we believe that management would reward shareholders with final dividends of at least 1.5 cents per share in 2024.

# Figure 24: Annual dividends expected to be at least 3.0 cents per share



Source: Company, PSR

Figure 22: UK PBSA revenue highly correlated to its occupancy rates

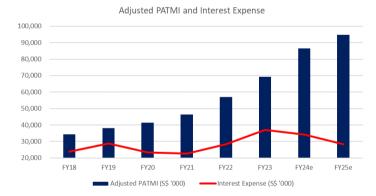


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# **Investment Merits**

- 1. Shortage of beds to meet strong demand from construction contracts awarded in Singapore expected to persist. The Building and Construction Authority (BCA) estimated that between S\$31bn to S\$38bn in construction contracts are expected to be awarded from 2025-2028. It is higher than pre-pandemic average of S\$29bn, due to major public sector projects over the next few years such as Changi Airport Terminal 5. Demand for beds from work permit holders from Construction, Marine Shipyard, Process (CMP) sectors can grow by at least 2% YoY to c.450k by Dec 24. In comparison, government's pipeline of supply is expected to reach c.438k beds by Dec 2024. There will still be a shortage of c.12k beds by Dec 2024. We expect shortage of worker accommodations in Singapore to persist till end 2025, which helps the Group in raising rental rates by 20% YoY in Singapore PBWA in FY24 and maintaining its high occupancy rates.
- 2. Growth from purpose-built student accommodation (PBSA) segment in UK. UK's PBSA occupancy increased from 70% in 2020 to 93% in 2023, and we believe it will remain above 95% for the next two years. In-person classes post-pandemic and 24% higher student acceptances into UK universities compared with the pre-pandemic period is driving demand for PBSA beds. Supply of PBSA beds in UK is also expected to trend lower beyond 2024 due to supply constraints like debt costs and high construction costs, with an estimated shortfall of 580k beds nationally. We expect the occupancy rates of UK PBSA to remain above 95% for FY24 and FY25, and rental rates to grow at a healthy range of 5-6% annually.
- **3.** Net profits are expected to grow from interest rate cuts. For every 50bps cut in Fed funds rate, we expect interest expense to decrease by c.\$2.8mn (c.2.2% of total expenses). Interest expenses take up the largest proportion of Centurion's costs and expenses at close to 30%, and more than 60% of bank borrowings by Centurion are subject to variable interest rates in 2024. The significant decrease in interest expenses will drive bottom-line growth, and we expect adjusted net profits (excluding fair value gains and one-off items) to grow by 24.9% YoY from 2023 to 2024.

# Figure 25: Adjusted net profits (excl. fair value gains and one-off items) expected to grow 24.9% YoY from FY23 to FY24



Source: Company, PSR



### **Regulations and Risks**

Singapore PBWA. The Ministry of Manpower (MOM) will transition existing PBWAs to improved interim standards under the Dormitory Transition Scheme (DTS) by 2030 (Figure 26) to strengthen public health resilience in migrant worker dormitories and reduce the spread of infectious diseases. Dormitories will progressively transit to the interim standards between 2027 and 2030. By 2040, all dormitories will be required to implement the full New Dormitory Standards (NDS).

The Group already has ensuite toilets, showers, and kitchens in all PBDs and, hence, would require less retrofitting to meet the DTS. An example of retrofitting required is to accommodate at most 12 residents per room, which three out of the group's five PBDs have already implemented. The remaining two are Westlite Mandai and ASPRI-Westlite Papan, which are housing 16 residents per room (example in Figure 27).

It is estimated that the regulations will affect about 3-11% of PBD supply from now until 2030, and all QBDs will remain unaffected. As the new blocks at Westlite Toh Guan and Westlite Mandai, which have an upcoming pipeline of c.5460 beds, would serve as swing sites for worker accommodations when retrofitting commences progressively from 2027 to 2030, we believe that the Group's PBWA supply will not be that affected by the DTS regulations in the near term.

Student Accommodations. The cap on international students at 270k into Australia from 2025, a reduction of one-third of 2023 levels, may affect the demand for PBSA in that region. However, Australia is currently facing a housing crisis as students secured more than 36% of the new housing supply in 2023, more than double the 17% pre-pandemic. Hence, we believe that the impact would be minimal as the supply of student accommodations is still much lower than the demand for it.

### Figure 26: Regulations by MOM

	Previous Standards	Interim Standards under DTS (to be implemented by	NDS (to be implemented by 2040)
		2030)	· · ·
Occupancy per room	No maximum residents per room	≤ 12 residents per room	≤ 12 residents pe room
	No requirement for spacing between beds	≥ 1m spacing between beds (recommended)	≥ 1m spacing between beds
Living space, <u>excluding</u> shared living facilities	≥ 3.5 sqm/resident on average, varies across dormitories <sup>[3]</sup>	≥ 3.6 sqm/resident	≥ 4.2 sqm/resident
Toilets	≥ 1 set of toilet, shower, sink and urinal per 15 residents Common or en- suite toilets	≥ 1 set of toilet, shower, and hand-wash basin per 6 residents <sup>[4]</sup> En-suite only	≥ 1 set of toilet, shower, and hand-wash basin per 6 residents En-suite only
Source:	allowed MOM		

# Figure 27: Current layout of Westlite

# Mandai with 16 workers per room, retrofitting required



of a 16 bed apartment at Westlite Manda Source: Company

# Valuation

We initiate coverage of Centurion Corporation with an ACCUMULATE rating and target price of \$\$0.90, with an upside of 13.2%. Our TP is based on the DCF Exit Multiple approach, using an EV/EBITDA multiple of 8.8 and a WACC of 7.04%.

840,779

0.90

8.8

15.70%

84.30%

#### Figure 28: Our DCF TP is S\$0.90 Valuation S\$ '000 % of total NPV FY24-25e 216,876 **PV** Terminal Value 1,164,804 Enterprise value 1,381,680 Net debt 628,558 Equity value 753,122

Source: PSR

**EV/EBITDA** 

No. of shares ('000)

DCF value per share

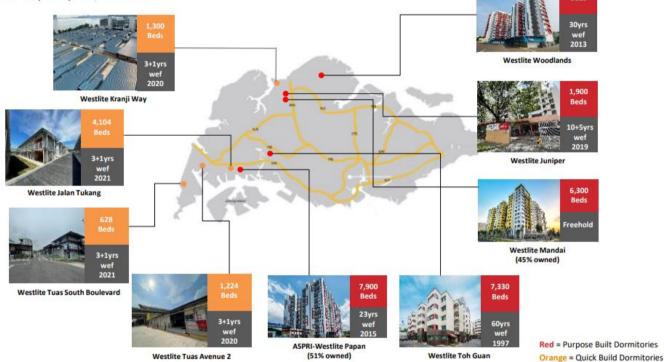
# **APPENDIX 1 – Singapore Bed Capacity and Overall Portfolio Growth Pipeline**

The group operates two kinds of PBWAs in Singapore: quick-built dormitories (QBD) and purpose-built dormitories (PBD). PBDs form the majority (79%) of the Group's assets in Singapore, with 27,530 out of 34,786 beds. The upcoming Westlite Ubi PBD, with 1,650 beds, is expected to be completed in December 2024.

Figure 29: Singapore PBWA Snapshot

# **Workers Accommodation Portfolio – Singapore**

- 5 operating Purpose Built Dormitories (PBD) assets with capacity of 27,530 beds
- 4 operating Quick Build Dormitories (QBD) assets with capacity of 7,256 beds
- Total capacity: 34,786 beds



Source: Company

By the end of 2024, several projects are expected to be completed (Figure 30). A new purposebuilt dormitory (PBD) Westlite Ubi with c.1650 beds is expected to be completed in Dec 2024. Asset Enhancement Initiative (AEI) is in progress at Westlite Senai II with c.920 beds and is expected to be completed in 4Q 2024. Master lease for PBWA in China, HK SAR with c.550 beds is expected to be operational in Nov 2024, and master leases for PBSA with c.66 and c.89 beds, respectively, in China, HK are expected to be operational in Sep 2024.



4.100





# Figure 30: Bed Capacity and Portfolio Growth Pipeline

# Centurion Corporation Limited's Asset Portfolio and Operational Bed Capacity

Location	eration Limited's Asset Portfolio and (	Current Capacity as at 30 Jun 2024 (approx no. of beds)	Expected Capacity in FY2024(F) (approx no. of beds)
	Workers Accomm		(approx no. or beda)
	Westlite Toh Guan	7,330	7,330
	Westlite Mandai	6,300	6,300
	Westlite Woodlands	4,100	4,100
	ASPRI-Westlite Papan	7,900	7,900
	Westlite Juniper	1,900	1,900
Singapore	Westlite Kranji Way (QBD)	1,300	1,300
	Westlite Tuas Avenue 2 (QBD)	1,224	1,224
	Westlite Jalan Tukang (QBD)	4,104	4,104
	Westlite Tuas South Boulevard (QBD)	628	628
	Westlite Ubi Ave 3 (PBD)*		1,650
	Total in Singapore	34,786	36,436
	Westlite Tebrau	1,786	1,786
	Westlite Johor Tech Park	3,480	3,480
	Westlite Pasir Gudang	1,952	1,952
	Westlite Senai	1,980	1,980
Malaysia	Westlite Tampoi	5,790	5,790
	Westlite Senai II**	3,020	3,940
	Westlite Bukit Minyak	3,321	3,321
	Westlite – PKNS Petaling Jaya	6,044	6,044
	Total in Malaysia	27,373	28,293
	Westlite Sheung Shui***		550
China, HK SAR	Total in China		550
Total Workers A		62,159	65,279
	Student Accomm	odation	
	dwell Village Melbourne City^^^	587	587
Australia	dwell East End Adelaide	300	300
	Total in Australia	887	887
	dwell MSV	982	982
	dwell MSV South	362	362
	dwell The Grafton	145	145
	dwell Cathedral Campus	383	383
	dwell Weston Court	140	140
U.K.	dwell Hotwells House	157	157
	dwell Garth Heads	181	181
	dwell Princess Street	126	126
	dwell Castle Gate Haus#	133	133
	dwell Archer House	177	177
	Total in U.K.	2,786	2,786
	dwell The Towers on State	231	231
	dwell The Statesider	226	226
U.S.A##	dwell College & Crown	206	206
	Total in U.S.	663	663
	dwell Prince Edward		66
China, HK###	dwell Ho Man Tin		89
	Total in China, HK		155
Total Student Ac		4,336	4,491
		66,495	

Source: Company



# **Financials**

Y/E Dec, SGD '000	FY21	FY22	FY23	FY24e	FY25e
Revenue	143,017	180,450	207,245	238,184	246,014
Gross profit	94,316	123,555	150,029	173,875	179,591
EBITDA	84,898	108,079	129,330	147,180	151,657
Depreciation & amortisation	(3,581)	(3,663)	(3,549)	(3,482)	(3,607)
EBIT	81,317	104,416	125,781	143,699	148,050
Net Finance Inc/(Exp)	(22,214)	(27,533)	(35,561)	(33,252)	(27,341)
Net fair value gains	(3,076)	18,982	84,794	-	-
Others	11,867	(600)	20,400	12,000	12,000
Profit before tax	67,894	95,265	195,414	122,447	132,709
Taxation	(12,097)	(18,985)	(19,501)	(23,000)	(25,000)
Minority interest	(3,118)	(4,855)	(22,798)	(13,000)	(13,000)
PATMI	52,679	71,425	153,115	86,447	94,709
Net fair value gains	3,076	(18,982)	(84,794)	-	-
One-off items	(9,269)	4,647	907	-	-
PATMI, adjusted	46,486	57,090	69,228	86,447	94,709

# Per share data (SGD Cents)

Y/E Dec	FY21	FY22	FY23	FY24e	FY25e
EPS, Reported	6.3	8.5	18.2	10.3	11.3
EPS, Adjusted	5.5	6.8	8.2	10.3	11.3
DPS	0.5	1.0	2.5	3.0	3.0
BVPS	0.78	0.82	0.98	1.03	1.07

Cash Flow					
Y/E Dec, SGD '000	FY21	FY22	FY23	FY24e	FY25e
CFO					
Profit before tax	67,894	95,265	195,414	122,447	132,709
Adjustments	11,615	2,930	(71,795)	18,845	13,059
WC changes	2,673	13,173	9,876	(26,831)	4,017
Cash generated from ops	82,182	111,368	133,495	114,460	149,785
Tax paid	(7 <i>,</i> 833)	(7,186)	(10,676)	(14,000)	(22,000)
Cashflow from ops	74,349	104,182	122,819	100,460	127,785
<u>CFI</u>					
CAPEX, net	(4,093)	(1,319)	(3,529)	(4,000)	(4,500)
Addns to investmt property	(31,006)	(4,548)	(57,876)	(52,500)	(53,737)
Others	15,106	4,154	16,121	23,311	10,194
Cashflow from investments	(19,993)	(1,713)	(45,284)	(33,189)	(48,043)
CFF					
Repayment of lease liability	(13,948)	(17,950)	(19,357)	(19,519)	(20,110)
Loans, net of repayments	(42,352)	(65,051)	(36,003)	(23,851)	(23,520)
Dividends	-	(8,422)	(12,611)	(12,611)	(12,611)
Others	(15,538)	(8,773)	(4,195)	(7,325)	(7,428)
Cashflow from financing	(71,838)	(100,196)	(72,166)	(63,306)	(63,669)
Net change in cash	(17,482)	2,273	5,369	3,965	16,073
Cash at start of period	83,868	66,309	66,556	71,909	75,874
FX charges	(77)	(2,026)	(16)	-	-
CCE, end	66,309	66,556	71,909	75,874	91,947

Y/E Dec, SGD '000     FY21     FY22     FY23     FY24e     FY25e       ASSETS     Trade and other receivables     17,996     12,886     11,836     23,725     15,000       Cash     67,493     68,274     74,717     88,128     91,025       Inventories     164     334     190     238     246       Others     10,977     163,778     123,269     117,149       PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     122,756     134,425     1,57,052     1,799,292     1,833,158       LABILTIES     Accounts payable     46,182     5,5,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000     00,000       Cherred tax liabilities     13,944     13,358     201,216     00,000     00,000     00,664     22,858     31,027     33,000     00,000	Balance Sheet					
ASSETS     Trade and other receivables     17,996     12,886     11,836     23,725     15,000       Cash     67,493     68,274     74,717     88,128     91,025       Inventories     164     334     190     238     246       Others     10,977     10,263     77,035     11,1,178     10,878       Total current assets     96,630     91,757     163,778     123,269     117,149       PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,993     1,314,097     1,408,604     1,550,201     1,72,861       Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LIABILTES     Accounts payable     46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,015     58,906     100,400     168,666       Total current liabilitites     13,295 <th></th> <th>FY21</th> <th>FY22</th> <th>FY23</th> <th>FY24e</th> <th>FY25e</th>		FY21	FY22	FY23	FY24e	FY25e
Cash     67,493     68,274     74,717     88,128     91,025       Inventories     10,977     10,263     77,035     11,178     10,748       Total current assets     96,630     91,757     163,778     122,269     1171,449       PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     1,22,756     134,425     145,105     167,499     172,861       Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LIABILTIES      46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,432     58,016     18,866     18,866       Total current liabilities     136,944     165,599     173,849     193,358     201,216       Total current liabiliti						
Cash     67,493     68,274     74,717     88,128     91,025       Inventories     10,977     10,263     77,035     11,178     10,877       Total current assets     96,630     91,757     163,778     123,269     117,149       PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     1,354,755     1,745,092     1,798,292     1,833,158       LIABILTIES       4,65,998     1,561,314     1,675,023     1,716,009       Bank borrowings     63,258     80,015     58,908     60,143     62,000     100,000       Bank borrowings     63,258     80,015     58,908     60,143     62,000     100,000       Lease liabilities     17,946     17,739     15,809     19,549     20,550       Others     9,458     12,739     19,409     18,666     18,666       Deferred tax liabilities     13,295     20,684     2,858	Trade and other receivables	17,996	12,886	11,836	23,725	15,000
Others     10,977     10,263     77,035     11,178     10,878       Total current assets     96,630     91,757     163,778     123,269     117,149       PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     1,22,756     134,425     145,105     167,499     172,861       Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,728,992     1,833,158       LIABILTES	Cash					
Total current assets     96,630     91,757     163,778     123,269     117,149       PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     122,756     134,425     145,105     167,499     172,861       Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LABILTIES        46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     13,944     165,599     173,894     193,358     20,1216       Deferred tax liabilities     136,844     165,599     173,894     193,359     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabiliti	Inventories	164	334	190	238	246
PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     122,756     134,425     145,105     167,499     1,72,601       Total non-current assets     1,486,084     1,455,5998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LIABILTIES     Accounts payable     46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     13,6,844     165,599     173,894     193,358     201,216       Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,647     583,550     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     <	Others	10,977	10,263	77,035	11,178	10,878
PPE     8,735     7,476     7,605     7,524     7,816       Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     122,756     134,425     145,105     167,499     1,72,861       Total non-current assets     1,486,084     1,455,598     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LABILTIES     Accounts payable     46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     13,944     165,599     173,894     193,358     201,216       Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     66,432     583,087     58,504     593,539     60,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,	Total current assets	96,630	91,757		123,269	117,149
Investment properties     1,354,593     1,314,097     1,408,604     1,500,000     1,535,331       Others     122,756     134,425     145,105     167,499     172,861       Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LIABILTIES	PPE					
Others     122,756     134,425     145,105     167,499     172,861       Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LIABILTIES          95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Others     9,458     12,739     19,409     18,666     18,666       Total current liabilities     136,844     165,599     173,894     193,358     201,216       Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total liabilities     905,395     839,267     853,459     896,625     914,916       Equity      7721	Investment properties	1,354,593	1,314,097	1,408,604		1,535,331
Total non-current assets     1,486,084     1,455,998     1,561,314     1,675,023     1,716,009       Total Assets     1,582,714     1,547,755     1,725,092     1,798,292     1,833,158       LIABILTIES     Accounts payable     46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     17,946     17,739     19,409     18,666     18,666       Total current liabilities     136,844     165,599     173,894     193,358     201,216       Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     58,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total uno-current liabilities     768,551     673,668     679,565     703,267     713,700       Total uno-current liabilities     768,513     673,668     871,633     901,667     918,242       S					167,499	
LIABILITIES Accounts payable 46,182 55,105 79,768 95,000 100,000 Bank borrowings 63,258 80,016 58,908 60,143 62,000 Lease liabilities 17,946 17,739 15,809 19,549 20,550 Others 9,458 12,739 19,409 18,666 18,666 Total current liabilities 136,844 165,599 173,894 193,358 201,216 Deferred tax liabilities 13,295 20,684 22,858 31,027 33,000 Others 90,824 69,897 58,203 78,650 80,700 Total non-current liabilities 768,551 673,668 679,565 703,267 713,700 Total non-current liabilities 768,551 673,668 679,565 703,267 713,700 Total non-current liabilities 905,395 839,267 853,459 896,625 914,916 Equity Share capital 142,242 142,242 142,242 142,242 142,242 Share holder Equity 677,319 708,488 871,633 901,667 918,242 Valuation Ratios <u>V/E Dec FY21 FY22 FY23 FY24e FY25e</u> P/E (X) - adjusted 6.0 4.9 4.9 7.1 6.5 P/B (X) 0.4 0.4 0.4 0.7 0.7 EV/EBITDA (X) 11.3 8.3 7.5 8.2 8.0 Dividend Yield 1.5% 3.0% 6.2% 4.11% 4.1% Growth & Margins <u>Growth</u> Revenue 11.4% 26.2% 144.8% 14.9% 3.3% EBITDA 13.2% 27.3% 19.7% 13.8% 3.0% EBIT 13.5% 28.4% 20.5% 14.2% 3.0% Net profit, adj 12.5% 22.8% 21.3% 24.9% 9.6% <u>Margins</u> Gross margin 65.9% 68.5% 72.4% 73.0% 73.0% EBIT 13.5% 28.4% 20.5% 14.2% 3.0% EBIT Amargin 59.4% 59.9% 62.4% 61.8% 61.6% EBIT margin 59.4% 59.9% 62.4% 61.8% 61.6% EBIT margin 65.9% 57.9% 60.7% 60.3% 60.2% Net profit margin, adj 32.5% 31.6% 33.4% 36.3% 38.5% <u>Key Ratios</u> ROE 7.8% 10.3% 19.4% 9.7% 10.4% ROA 3.3% 4.6% 9.4% 4.9% 5.2% Net Gearing (%) 97.5% 84.0% 66.9% 62.7% 62.2%	Total non-current assets	1,486,084	1,455,998	1,561,314	1,675,023	1,716,009
Accounts payable     46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     17,946     17,739     15,809     19,549     20,550       Others     9,458     12,739     19,409     18,666     18,666       Total current liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     Stare capital     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242	Total Assets	1,582,714	1,547,755	1,725,092	1,798,292	1,833,158
Accounts payable     46,182     55,105     79,768     95,000     100,000       Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     17,946     17,739     15,809     19,549     20,550       Others     9,458     12,739     19,409     18,666     18,666       Total current liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     Stare capital     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242     142,242						
Bank borrowings     63,258     80,016     58,908     60,143     62,000       Lease liabilities     17,946     17,739     15,809     19,549     20,550       Others     9,458     12,739     19,409     18,666     18,666       Total current liabilities     136,844     165,599     173,894     193,358     201,216       Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total capital     142,242     142,242     142,242     142,242     142,242     142,242       Share capital     142,242     142,242     142,242     142,242     142,242       V/E Dec     FY21     FY22     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     7.1     6.5	LIABILTIES					
Lease liabilities     17,946     17,739     15,809     19,549     20,550       Others     9,458     12,739     19,409     18,666     18,666       Total current liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     577,319     708,488     871,633     901,667     918,242       Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     6.0     4.9     4.9     7.1     6.5       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/E (X)     0.4     0.4     0.4     0.7     0.7	Accounts payable	46,182	55,105	79,768	95,000	100,000
Others     9,458     12,739     19,409     18,666     18,666       Total current liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total labilities     905,395     839,267     853,459     896,622     914,916       Equity     573,19     708,488     871,633     901,667     918,242       Valuation Ratios     V/E Dec     FY21     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       D/K (X)     0.4     0.4     0.4     0.7     0.7       EV/E IDTA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     2.62%     14.8%     14.9%     3.3%	Bank borrowings	63,258	80,016	58,908	60,143	62,000
Total current liabilities     136,844     165,599     173,894     193,358     201,216       Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total liabilities     905,395     839,267     853,459     896,625     914,916       Equity     577,319     708,488     871,633     901,667     918,242       Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     142,242     142,242	Lease liabilities	17,946	17,739	15,809	19,549	20,550
Deferred tax liabilities     13,295     20,684     22,858     31,027     33,000       Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     577,319     708,488     871,633     901,667     918,242       Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     677,319     708,488     871,633     901,667     918,242       Valuation Ratios     V/E     FY2     FY24e     FY25e       P/E (X)     0.4     0.4     0.7     0.7       C/(D)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     <	Others	9,458	12,739	19,409	18,666	18,666
Long-term borrowings     664,432     583,087     598,504     593,590     600,000       Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     5     677,319     708,488     871,633     901,667     918,242       Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     677,319     708,488     871,633     901,667     918,242       Valuation Ratios     Y/E     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     Int.4%     26.2%     14.8%     14.9%     3.3%	Total current liabilities	136,844	165,599	173,894	193,358	201,216
Others     90,824     69,897     58,203     78,650     80,700       Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     142,242     142,242     142,242     142,242     142,242       Valuation Ratios     V//     Event     FY24e     FY25e     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.7     0.7     EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%     3.3%       BiTDA     13.2%     27.3%     19.7%     13.8%     3.0%	Deferred tax liabilities	13,295	20,684	22,858	31,027	33,000
Total non-current liabilities     768,551     673,668     679,565     703,267     713,700       Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     5hare capital     142,242     142,242     142,242     142,242     142,242     142,242       Share capital     142,242     142,242     142,242     142,242     142,242       Share capital     677,319     708,488     871,633     901,667     918,242       Valuation Ratios       6.0     4.9     4.9     7.1     6.5       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     11.4%     26.2%     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7% <td< td=""><td>Long-term borrowings</td><td>664,432</td><td>583,087</td><td>598,504</td><td>593,590</td><td>600,000</td></td<>	Long-term borrowings	664,432	583,087	598,504	593,590	600,000
Total Liabilities     905,395     839,267     853,459     896,625     914,916       Equity     Share capital     142,242     144,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%     14,1%	Others	90,824	69,897	58,203	78,650	80,700
Equity     Share capital     142,242     143,24     14,36     14,36     14,36     14,36     14,36     14,36     14,36     14,36     14,36     14,36     14,36     14,36     13,36     2,06     14,36     2,56     14,36     14,36     14,36     14,36     14,36     16,36     16,36     16,36     16,36	Total non-current liabilities	768,551	673,668	679,565	703,267	713,700
Share capital     142,242     142,242     142,242     142,242     142,242       Shareholder Equity     677,319     708,488     871,633     901,667     918,242       Valuation Ratios     Y/E     Eve     FY21     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     Revenue     11.4%     26.2%     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Margins     Growth     59.9%     62.4%     61.8%     61.6%       BITDA     13.5%     28.8%     72.4%     73.0%     73.0%       BITDA	Total Liabilities	905,395	839,267	853,459	896,625	914,916
Shareholder Equity     677,319     708,488     871,633     901,667     918,242       Valuation Ratios     Y/E Dec     FY21     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins	Equity					
Valuation Ratios       Y/E Dec     FY21     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     E     E     Forwith     Revenue     11.4%     26.2%     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Met profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     Gross margin     65.9%     68.5%     72.4%     73.0%     73.0%       BIT Margin     56.9%     57.9%     60.7%     60.3%     60.2%       BIT Margin     56.9%     57.9%     60.7%	Share capital	142,242	142,242	142,242	142,242	142,242
Y/E Dec     FY21     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     5     5     8.2     8.0     10       Growth     Margins     5     4.1%     4.1%     4.1%       Growth     Margins     5     3.3%     19.7%     13.8%     3.0%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Met profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     6     6     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3% <td>Shareholder Equity</td> <td>677,319</td> <td>708,488</td> <td>871,633</td> <td>901,667</td> <td>918,242</td>	Shareholder Equity	677,319	708,488	871,633	901,667	918,242
Y/E Dec     FY21     FY22     FY23     FY24e     FY25e       P/E (X) - adjusted     6.0     4.9     4.9     7.1     6.5       P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     5     5     8.2     8.0     10       Growth     Margins     5     4.1%     4.1%     4.1%       Growth     Margins     5     3.3%     19.7%     13.8%     3.0%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Met profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     6     6     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
P/E (X) - adjusted   6.0   4.9   4.9   7.1   6.5     P/B (X)   0.4   0.4   0.4   0.7   0.7     EV/EBITDA (X)   11.3   8.3   7.5   8.2   8.0     Dividend Yield   1.5%   3.0%   6.2%   4.1%   4.1%     Growth & Margins   5   5   8.2   8.0   3.3%     Growth   Margins   5   9.6%   4.1%   4.1%     Growth   Margins   26.2%   14.8%   14.9%   3.3%     EBITDA   13.2%   27.3%   19.7%   13.8%   3.0%     EBIT   13.5%   28.4%   20.5%   14.2%   3.0%     Met profit, adj   12.5%   22.8%   21.3%   24.9%   9.6%     Margins   6   6   59.9%   62.4%   61.8%   61.6%     EBIT margin   59.9%   62.4%   61.8%   61.6%   62.7%   60.2%     Net profit margin, adj   32.5%   31.6%   33.4%   36.3%   38.5%     Key Ratios   7   7   7.8%						
P/B (X)     0.4     0.4     0.4     0.7     0.7       EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     5     5     8.2     8.0       Growth     Margins     5     5     4.1%     4.1%       Growth     Margins     5     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Margins     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     6     59.9%     62.4%     61.8%     61.6%       EBITDA margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     7     7.8%     10.3%     19.4%     9.7%     10.4% <td>Y/E Dec</td> <td>FY21</td> <td>FY22</td> <td>FY23</td> <td>FY24e</td> <td>FY25e</td>	Y/E Dec	FY21	FY22	FY23	FY24e	FY25e
EV/EBITDA (X)     11.3     8.3     7.5     8.2     8.0       Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins	P/E (X) - adjusted	6.0	4.9	4.9	7.1	6.5
Dividend Yield     1.5%     3.0%     6.2%     4.1%     4.1%       Growth & Margins     Growth     Growth     4.1%     4.1%       Growth     Margins     3.3%     6.2%     4.1%     4.1%       Growth     E     State     State     State     State     State       Growth     11.4%     26.2%     14.8%     14.9%     3.3%     State     State <thstate< th="">     State     State</thstate<>	P/B (X)	0.4	0.4	0.4	0.7	0.7
Growth & Margins       Growth     Revenue     11.4%     26.2%     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Net profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     Gross margin     65.9%     68.5%     72.4%     73.0%     73.0%       EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     T     T     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%	EV/EBITDA (X)	11.3	8.3	7.5	8.2	8.0
Growth       Revenue     11.4%     26.2%     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Net profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     65.9%     68.5%     72.4%     73.0%     73.0%       BITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     38.5%       Key Ratios     78.0%     33.4%     36.3%     38.5%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Dividend Yield	1.5%	3.0%	6.2%	4.1%	4.1%
Revenue     11.4%     26.2%     14.8%     14.9%     3.3%       EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Net profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     Gross margin     65.9%     68.5%     72.4%     73.0%     73.0%       EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     38.5%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     E     T     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Growth & Margins					
EBITDA     13.2%     27.3%     19.7%     13.8%     3.0%       EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Net profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     5     72.4%     73.0%     73.0%       EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     E     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%     Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Growth					
EBIT     13.5%     28.4%     20.5%     14.2%     3.0%       Net profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins       59.9%     68.5%     72.4%     73.0%     73.0%       EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios             ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Revenue	11.4%	26.2%	14.8%	14.9%	3.3%
Net profit, adj     12.5%     22.8%     21.3%     24.9%     9.6%       Margins     9     9     9     9     9     9     9     9     9     9     9     9     9     9     9     9     9     9     9     6%     Margins     9     6%     Margins     7     3.0%     73.0%     73.0%     73.0%     73.0%     61.6%     61.6%     61.6%     61.6%     60.2%     00.3%     60.2%     00.2%     00.2%     00.3%     00.2%	EBITDA	13.2%	27.3%	19.7%	13.8%	3.0%
Margins       Gross margin     65.9%     68.5%     72.4%     73.0%     73.0%       EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     ROE     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	EBIT	13.5%	28.4%	20.5%	14.2%	3.0%
Gross margin     65.9%     68.5%     72.4%     73.0%     73.0%       EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     ROE     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Net profit, adj	12.5%	22.8%	21.3%	24.9%	9.6%
EBITDA margin     59.4%     59.9%     62.4%     61.8%     61.6%       EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Margins					
EBIT margin     56.9%     57.9%     60.7%     60.3%     60.2%       Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     ROE     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Gross margin	65.9%	68.5%	72.4%	73.0%	73.0%
Net profit margin, adj     32.5%     31.6%     33.4%     36.3%     38.5%       Key Ratios     ROE     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	EBITDA margin	59.4%	59.9%	62.4%	61.8%	61.6%
Key Ratios       ROE     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	EBIT margin	56.9%	57.9%	60.7%	60.3%	60.2%
ROE     7.8%     10.3%     19.4%     9.7%     10.4%       ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Net profit margin, adj	32.5%	31.6%	33.4%	36.3%	38.5%
ROA     3.3%     4.6%     9.4%     4.9%     5.2%       Net Gearing (%)     97.5%     84.0%     66.9%     62.7%     62.2%	Key Ratios					
Net Gearing (%) 97.5% 84.0% 66.9% 62.7% 62.2%	ROE	7.8%	10.3%	19.4%	9.7%	10.4%
	ROA	3.3%	4.6%	9.4%	4.9%	5.2%
Net Debt/EBITDA (X) 7.8 5.5 4.5 3.8 3.8	Net Gearing (%)	97.5%	84.0%	66.9%	62.7%	62.2%
	Net Debt/EBITDA (X)	7.8	5.5	4.5	3.8	3.8

# Source: Company, Phillip Securities Research (Singapore) Estimates





Remarks

We do not base our recommendations entirely on the above quantitative return bands. We consider qualitative factors like (but not limited to) a stock's risk reward profile, market sentiment, recent rate of share price appreciation, presence or absence of stock price catalysts, and speculative undertones surrounding the stock, before making our final recommendation



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