

# **Company Initiation**

Thai Beverage Plc

# **Singapore Weekly Update**

SG Strategy (Week 1, July17)

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# **Company Initiation**

## Thai Beverage Plc

## The dominant and expansive giant

Soh Lin Sin Phillip Securities Research Pte Ltd 10 July 2017



Associate and subsidiaries:



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### **Key Investment Thesis**

- 1. 8% p.a. earnings growth from premiumization, growing share in beer and tapping the vast CMLV market
- 2. Margins expansion benefiting from (i) Economies of scale; and (ii) Impending excise tax levy in Sep-17
- 3. Corporate restructuring of F&N and FCL by FY17: (i) Becoming the leading total beverage producer and distributor in the region; and (ii) Contribution from Non-alcoholic Beverages to increase to over 50% of Group revenue.

### **Potential Upside Catalyst**

1. Potential M&A candidate: Sabeco (Saigon Beer Alcoholic Beverage Corp.)

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## **Business Overview**



132 companies (as at end 31 Mar-17), including: (i) 3 breweries, (ii) 18 local distilleries and 6 overseas distilleries, and (iii) 11 9M16 Core Revenue manufacturing facilities for non-alcoholic beverages 496 10% 32% Extensive distribution network: 400,000 points of sales in Thailand 55% Group's operating profit: (i) ThaiBev core business (c.86%); and (ii) the c.28.5% stakes in both F&N and FCL (c.14%) Core product offerings: (i) Spirits; (ii) Beer; (iii) Non-alcoholic Spirits Beer NAB Food Beverages; and (iv) Food and Restaurants 9M16 Core Net Profit 17% Non Alcohol 0% Food 89% -7%

Spirits

SpiritsBeerNon AlcoholFoodImage: CompanyImage: CompanyImage: CompanyImage: CompanyImage: CompanySpiritsImage: CompanyImage: CompanyImage: CompanyImage: Company

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Beer

Food

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## 1. Earnings to grow 8% p.a. in FY17-21e

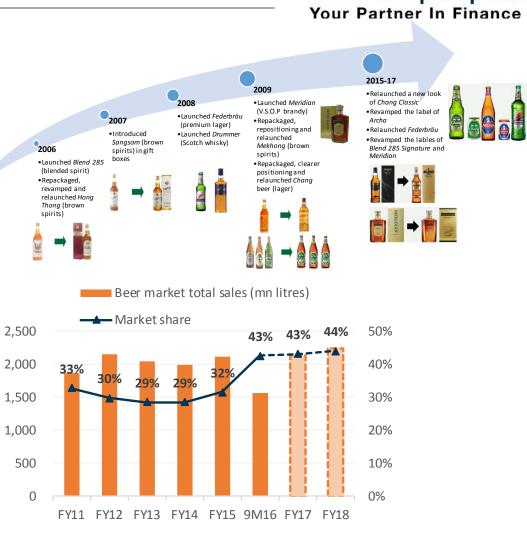
### Demand for alcoholic beverages to grow

a. Ongoing effort to premiumize its product offerings

Provides an opportunity to prop up pricing and expand margin, e.g. *Chang* beer makeover in Aug-15

- Brought its pricing to be in par with Leo beer
- Increased market share to c.40% from c.30% within 3 months, despite a c.10% price increment
- Chang beer is now ranked No.1 as the top-of-mind beer brand from its recent market survey

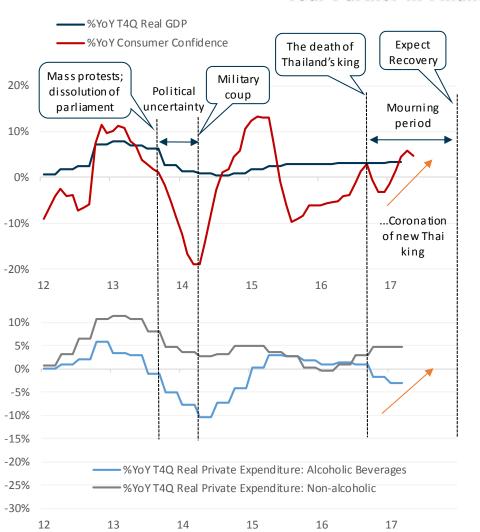
We believe that the Group could become the leading beer in Thailand by reaching at least 45% of market share by FY2020



Source: Company

## 1. Earnings to grow 8% p.a. in FY17-21e

- b. Recovery of consumer sentiment with the coronation of new Thai King Maha Vajiralongkorn, which is slated to take place at end-2017
  - The impact from entertainment ban should ebb by 1Q FY18, reviving the country's tourism
  - Thailand's Ministry of Tourism and Sports projects a 68% growth in tourism-related revenue in 2017, hitting THB2.71tn

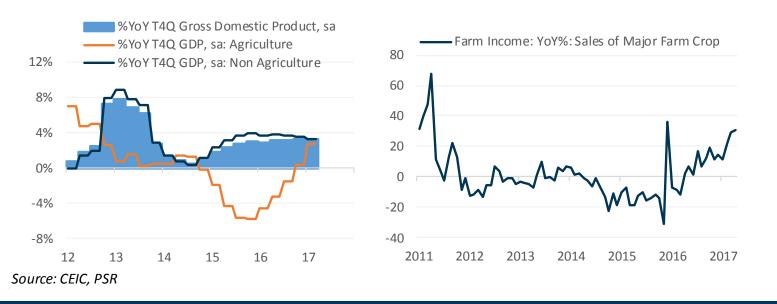


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## 1. Earnings to grow 8% p.a. in FY17-21e

- c. Recovery of broader Thai economy on the back of improving regional trade and farm income
- Agricultural sector is the backbone of Thai economy and is a key source of rural income (about onethird of Thais are working in agriculture sector)
- The improvements in: (i) exports, (ii) agricultural production and prices, and (iii) tourism sector, point towards a more balanced recovery
- Official forecast of 2017 Thai GDP growth : 3.3% to 3.8%, up from 2016's 3.2%



Positive momentum for both market share and revenue growth should continue alongside an improving macro backdrop

Expect Spirits and Beer EBITDA to grow 4% and 6% CAGR over the next five years

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## 1. Earnings to grow 8% p.a. in FY17-21e



### Rising affluence within the ASEAN region underpins long term growth

# 3 key factors to ThaiBev's successful market penetration in ASEAN

- a) Similar socio-demographics trends
- b) Plenty of spare capacity to meet growing demand
- c) Scalable business model and building strong alliances to penetrate new markets

# Focus on the fast growing Cambodia, Laos, Myanmar, and Vietnam (CLMV)

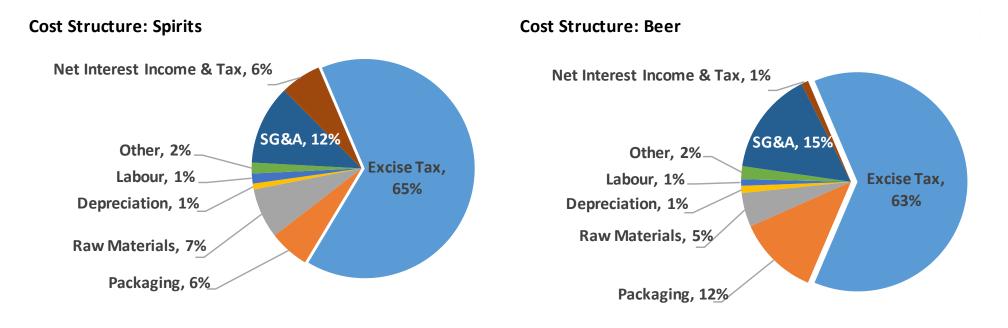
	14 <sup>th</sup> anniversary	FIGHTER AND MEANE LIMITED 134 <sup>th</sup> anniversary	SERMSUK 64 <sup>th</sup> anniversary	•••	SHI nniversary		
Extensive portfolio of famous brands across categories		Wide coverage distribution platform		State-of-the-art manufacturing facilities			
Spirit	Beer	Thailand         Own 1,100 sal           and 110,000 c	ooler units e in Singapore with	Spirits Beer	<ul> <li>18 distilleries in Thailand (Capacity of 819MM liters)</li> <li>5 distilleries in Scotland</li> <li>1 distilleries in China</li> <li>3 breweries in Thailand (Capacity of 1,550MM liters.)</li> </ul>		
		76,000 outlets	ution platform with s, 68,000 cooler units ding machines	Non-Al	- 21 Production facilities across Asia		

#### Source: Company

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### 2. Margins expansion

- a. Raising selling price upon impending excise tax hike in Sep-17
- Excise Tax is the highest cost component for alcohol beverages
- → 52.7% of Spirits Revenue and 58.9% of Beer Revenue in 9M16



#### Source: Company

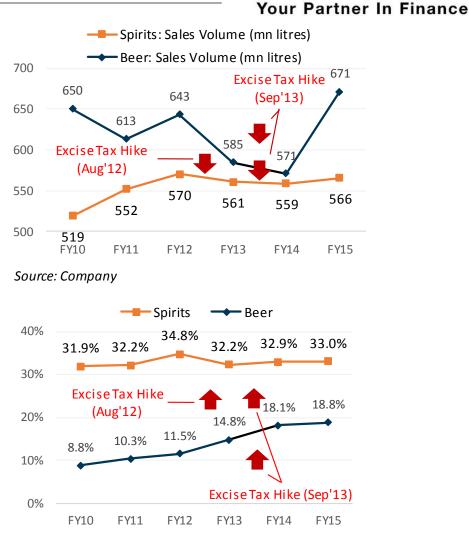
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## 2. Margins expansion

- A new Excise Tax Act w.e.f. 17 Sep-17
  - → Tax based on based on retail price instead of the last wholesale price
- Able to pass on additional costs to consumers
- $\uparrow$  prices for alcohol beverages  $\geq \uparrow$  excise tax costs

Expect a slight drawback following the tax restructuring, but gross margins for its alcohol beverages to at least sustain at current level, if not an uptick in gross margin



#### Source: Company

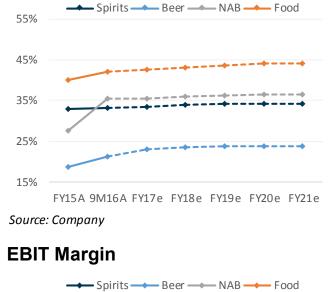
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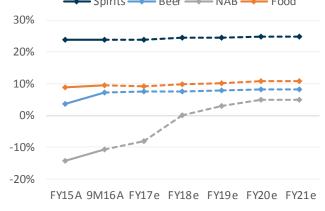
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## 2. Margins expansion

- b. Improved economies of scale, better production facility sharing, and synergies among the companies within its Group
- For example, its strategic alliance with F&N:
  - Leveraging on each other's portfolio of brands, as well as distribution and bottling systems, for business expansion in SE Asia
  - Combined, they are one of the largest and most extensive in SE Asia
- Management targets to turnaround its Non-alcoholic Beverages segment by FY18

#### Gross Margin





#### Source: Company

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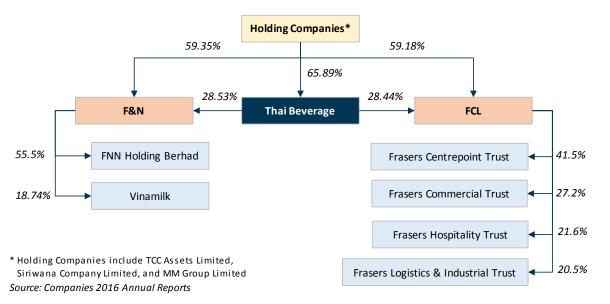
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### 3. F&N consolidation

# Swapping its FCL stakes with TCC Assets for the F&N stakes by FY17

- Gives a cleaner structure by divesting its non-core property arm
- Materializing Vision 2020:
  - Become the leading total beverage producer and distributor in the region
  - Non-alcoholic Beverages to contribute over 50% of Group revenue<sup>^</sup>
- Enable further cooperation with F&N to penetrate new foreign markets.



^ Group revenue excludes excise tax from Alcohol Beverages, but include F&N's contribution

NAB's (including F&N) contribution to Group 9M16 Revenue to increase from 27.5% to 43.5% of postconsolidation

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### 3. F&N consolidation

Current market value for	
ThaiBev's stake in FCL:	
S\$1.55bn	

Current market value for TCC Assets' stake in F&N: **S\$2.02bn** 

### Two potential scenarios that could play out:

- Buy entire 59.35% stake of F&N from TCC Assets with additional S\$470mn in cash
  - Room for borrowings: Gearing ratio at 0.48x (as at 31 Mar-17)

VS

- Increase in TCC Assets' stake in FCL to 87.62%, and ThaiBev's stake in F&N to 87.88%
- Use only its FCL share sale proceeds to swap for an equivalent value of stake in F&N
  - At current share prices, ThaiBev's 28.4% stake in FCL could be swapped for a 45.7% stake in F&N
  - ThaiBev's stakes in F&N increase to 74.1%
  - The Group could utilize its capacity for debt for other inorganic growth



#### Potential privatization:

If reached the 90% ownership threshold, the company could exercise its right of compulsory acquisition to acquire all of the shares.

ThaiBev would require an additional S\$412mn to acquire the remaining stake of F&N.

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### **Potential M&A**

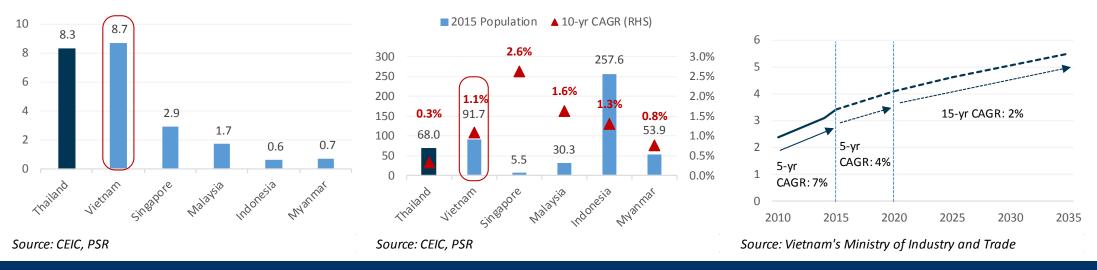
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Successful acquisition of stakes in Sabeco would be a long-tail catalyst that could power its earnings higher for years

- Tapping into Vietnam's ballooning demand for beer, backed by growing population base
- Sabeco is the country's largest brewer by sales with c.40% market shares, followed by Heineken and Habeco with 20% each

2015 Total Alcohol Consumption per Capita (Litres of Pure Alcohol), Projected Estimates for Aged 15+ 2015 Population (million person) and 10-yr CAGR

Vietnam's Expected Beer Production 2015-2035



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### Valuation

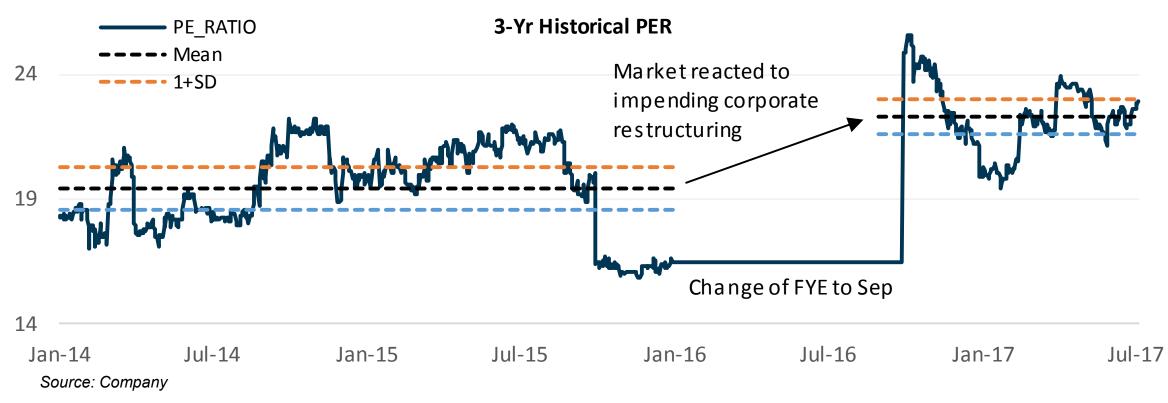


	Mkt Cap	EV		EV to THBEV
Equity affiliate	(THB mn)	(THB mn)	Stake (%)	(THB mn)
Fraser and Neave, Limited	84,018	94,195	28.53	26,874
Frasers Centrepoint Limited	133,349	485,849	28.44	138,176
				165,049
		Decode Fred		
	FY17F EBITDA	Peer's Fwd		EV to THBEV
Core Businesses	(THB mn)	EV/EBITDA (x)		(THB mn)
Spirits	25,891	17		440,146
Beer Non-alcoholic beverages	5,605 106	14 16		78,468 1,700
-	637	10		7,638
Food	32,238.57	12		527,952
	52,238.57			527,952
Total EV (THB mn)	693,002			
Less: Debt	49,110			
Less: Minority Interest	3,785			
Plus: Cash	7,269			
Total Market Value (THB mn)	647,376			
*Exchange rate (THB/SGD)	24.64			
FY17F Market Value (S\$ mn)*	26,273.36			
Total Sum-of-parts				
No. of shares (mn)	25,110.03			
NAV/Share (TP S\$)	1.05			
Current share price (S\$)	0.91			
% upside/downside	15.0%			
FY17F EPS (THB)	1.13			
FY17F EPS (SCents)*	4.59			
Implied FY17F P/E (x)	22.8			

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**Historical PER** 

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ThaiBev is currently trading at trailing PER of 22.9x

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### Peers' Comparison

#### **Comparables**

BloombergTicker	Company	FYE	Mkt Cap (USD mn)	EV (USD mn)	EV/EBITDA TTM	EV/EBITDA FY1	P/E TTM	P/B	Div Yield (%)	Net D/E (%)
THBEV SP Equity	Thai Beverage PCL	09/2016	16,526	17,757	20.8	18.3	22.9	4.6	2.7	33.2
Distillers										
600519 CH Equity	Kweichow Moutai Co Ltd	12/2016	82,391	73,874	N/A	16.5	31.2	7.1	1.5	Net Cas
DGE LN Equity	Diageo PLC	06/2016	73,118	86,256	, 17.4	16.5	23.4	6.0	2.7	87.3
RI FP Equity	Pernod Ricard SA	06/2016	34,876	44,511	15.1	14.9	24.1	2.2	1.7	65.0
000858 CH Equity	Wuliangye Yibin Co Ltd	12/2016	28,918	23,862	N/A	14.6	26.3	3.9	1.7	Net Cas
002304 CH Equity	Jiangsu Yanghe Brewery Joint-Stock Co Ltd	12/2016	18,759	18,633	N/A	13.7	20.9	4.4	2.5	Net Cas
BF/B US Equity	Brown-Forman Corp	04/2017	18,669	20,636	19.2	18.5	28.4	13.6	1.5	143.6
000568 CH Equity	Luzhou Laojiao Co Ltd	12/2016	9,950	9,314	N/A	19.4	31.7	5.7	2.0	Net Cas
	Market Cap Weighted Average (Distillers)				8.1	16.1	26.7	6.0	2.0	42.5
Brewers										
ABI BB Equity	Anheuser-Busch InBev SA/NV	12/2016	223,999	342,566	20.4	15.7	164.0	3.1	3.7	133.2
HEIA NA Equity	Heineken NV	12/2016	55,641	68,790	11.6	11.2	31.3	3.6	1.6	76.4
SAB LN Equity	Molson Coors Brewing Co	12/2016	18,658	30,761	8.3	12.9	24.7	1.6	1.9	99.1
ABEV3 BZ Equity	Ambev SA	12/2016	84,715	84,593	14.5	13.4	23.4	6.0	4.2	Net Cas
2502 JP Equity	Asahi Group Holdings Ltd	12/2016	18,505	31,509	N/A	13.8	23.7	2.4	1.3	64.3
2503 JP Equity	Kirin Holdings Co Ltd	12/2016	18,685	26,469	11.0	11.7	16.8	2.9	1.7	69.0
CARLB DC Equity	Carlsberg A/S	12/2016	15,557	19,747	9.5	9.7	22.7	2.0	1.5	49.8
	Market Cap Weighted Average (Brewers)				15.0	14.0	96.6	2.9	2.8	105.0
NAB										
KO US Equity	Coca-Cola Co/The	12/2016	189,702	212,137	20.1	18.6	23.4	8.3	3.2	101.2
NESN VX Equity	Nestle SA	12/2016	265,601	280,648	14.8	15.5	29.7	3.9	2.8	21.1
PEP US Equity	PepsiCo Inc	12/2016	164,463	187,287	14.7	14.2	23.5	14.3	2.7	185.9
2587 JP Equity	Suntory Beverage & Food Ltd	12/2016	14,155	16,869	9.5	10.1	34.4	3.0	1.5	40.9
	Market Cap Weighted Average (NAB)				16.3	16.0	26.4	7.9	2.9	88.3
Food										
M TB Equity	MK Restaurants Group PCL	12/2016	1,631	1,340	14.3	12.9	25.1	4.0	3.5	Net Cas
SNP TB Equity	S&P Syndicate PCL	12/2016	340	321	13.0	N/A	26.6	4.8	3.4	Net Cas
OISHI TB Equity	Oishi Group PCL	09/2016	759	818	8.3	13.6	20.2	5.1	2.6	42.1
	Market Cap Weighted Average (Food)				12.5	11.5	23.9	4.4	3.2	11.7



ThaiBev is trading at 22.9x PER, which is a discount to its peers' average of

- > 26.7x for distillers;
- $\succ$  95.9x for breweries;
- > 26.3x for non-alcoholic beverages

Our SOTP TP of S\$1.05 implied 23.5x/22.5x FY17/18e PER

#### Source: Bloomberg

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- 1. Unable to fully pass on additional costs to end-consumer, leading to margin compression
- 2. Regulatory risks in operating countries
- 3. Political uncertainties, especially after coronation of new Thai King and elections in Oct-17 could dampen consumer sentiment
- 4. Prolonged weakness in economy and demand remained slow post mourning period

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## SG Strategy (Week 1, July17)

Paul Chew Phillip Securities Research Pte Ltd 10 July 2017

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### Singapore weekly update



• Maintain Neutral : STI Target 3270

#### Macro backdrop

- Thrust of our strategy for 2H17: lower rates and weak inflation; UW Finance / OW REIT
- Significant rebound in UST yields: speculative net long near 10 year highs
- > No inflation in sight: velocity, TIPs, core CPI, PCE deflator
- BUY sustainable yield : Asian PayTV and Mapletree Industrial
- Overweight property sector : supply at 10 year lows while demand is up 50% YTD
- **Top picks :** CapitaLand, Chip Eng Seng, Sinarmas Land, Wheelock Properties
- Company updates
  - SembCorp Industries: de-facto power tariff hike in China and possible year end coal pass-through; deferral of West Rigel (~US\$600m)

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### By Phillip Securities Research

Mohamed Amiruddin, Operations Exec



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